



**ACTION  
AGAINST  
HUNGER**

# **ANNUAL REPORT & FINANCIAL STATEMENTS**

**ACTION AGAINST HUNGER (UK) LIMITED  
YEAR ENDED 31 DECEMBER 2017**

## **FOR A WORLD FREE FROM HUNGER**

**FOR FOOD.**

**AGAINST HUNGER AND MALNUTRITION.**

**FOR CLEAN WATER.**

**AGAINST KILLER DISEASES.**

**FOR CHILDREN THAT GROW UP STRONG.**

**AGAINST LIVES CUT SHORT.**

**FOR CROPS THIS YEAR, AND NEXT.**

**AGAINST DROUGHT AND DISASTER.**

**FOR CHANGING MINDS.**

**AGAINST IGNORANCE AND INDIFFERENCE.**

**FOR FREEDOM FROM HUNGER.**

**FOR EVERYONE.**

**FOR GOOD.**

**FOR ACTION.**

**AGAINST HUNGER.**

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*Cover: A Rohingya woman and her child at an Action Against Hunger clinic for pregnant and breastfeeding mothers in Cox's Bazar, Bangladesh*

© Tom Pilston for Action Against Hunger



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**REGISTERED OFFICE: FIRST FLOOR, REAR PREMISES,  
161-163 GREENWICH HIGH ROAD, LONDON SE10 8JA**

THE COMPANY IS REGISTERED IN ENGLAND NO. 3069468 AND WAS INCORPORATED ON 16 JUNE 1995. THE COMPANY IS A REGISTERED CHARITY NO. 1047501 (ENGLAND AND WALES) AND FROM APRIL 2018 IN SCOTLAND, SC048317.

**SCOPE OF REPORT:** Action Against Hunger (UK) Limited is part of an international network that operates under the name of Action Against Hunger, with head offices in Paris, Madrid, New York, Toronto, New Delhi and London. Each Action Against Hunger Member is legally independent but shares a common mandate, values, operating principles, quality standards and strategy.

The narrative sections of this report refer to those activities for which Action Against Hunger in the UK has management responsibility.

# WELCOME

## OUR VALUES AND IMPACT ARE THE DRIVING FORCES BEHIND ACTION AGAINST HUNGER UK'S CONTINUOUS FIGHT TO END CHILD UNDERNUTRITION.

In 2017, Action Against Hunger launched major humanitarian assistance programmes in response to looming famines in north-east Nigeria, Yemen and Somalia. It is a distressing reminder that the scourge of famine is still very present in the 21st century and that in these countries it is largely a result of conflict. At the time of writing, there is still no meaningful peace process in these places, and as a result millions of children are suffering and dying from severe malnutrition. I would like to take this opportunity to praise the work of our frontline field workers who are braving the dangers in conflict-stricken areas to provide humanitarian relief and treat severely malnourished children.

Action Against Hunger teams are also doing extraordinary work in Bangladesh; as of January 2018 they had fed and cared for over 615,000 Rohingya refugees.

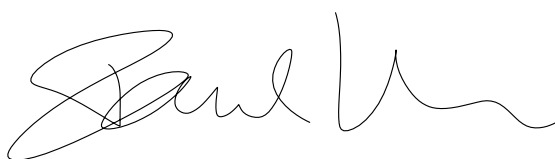
These responses would not have been possible without the generosity of our supporters in the UK and, in particular, from the amazing contributions made by the UK food and hospitality industry.

I also thank the Department for International Development (DFID) for their continuing trust in Action Against Hunger's capacity to deliver high-quality projects at scale. Through UK Aid Match funding, Action Against Hunger raised £1.1 million for our appeal #HealthyMumsHealthyKids. This appeal ensures that young people, pregnant women and children, in north-east Senegal, get the right food they need to avoid a lifetime of damaging effects from poor nutrition.

We are committed to making the very best use of the donations we receive, and hold ourselves responsible to the highest standards of accountability. We have zero tolerance of sexual exploitation or any form of exploitation and abuse. We are committed to ensuring that any allegations are investigated promptly and thoroughly. We seek to provide a safe and trusted environment that safeguards anyone the organisation has contact with.

In 2016, we committed to strengthening our principles of transparency, accountability and never doing harm. We promote values that build your trust. We have remained focused on this throughout 2017 and, thanks to your support, we have made great progress towards our vision of a world free from hunger.

**THANK YOU.**

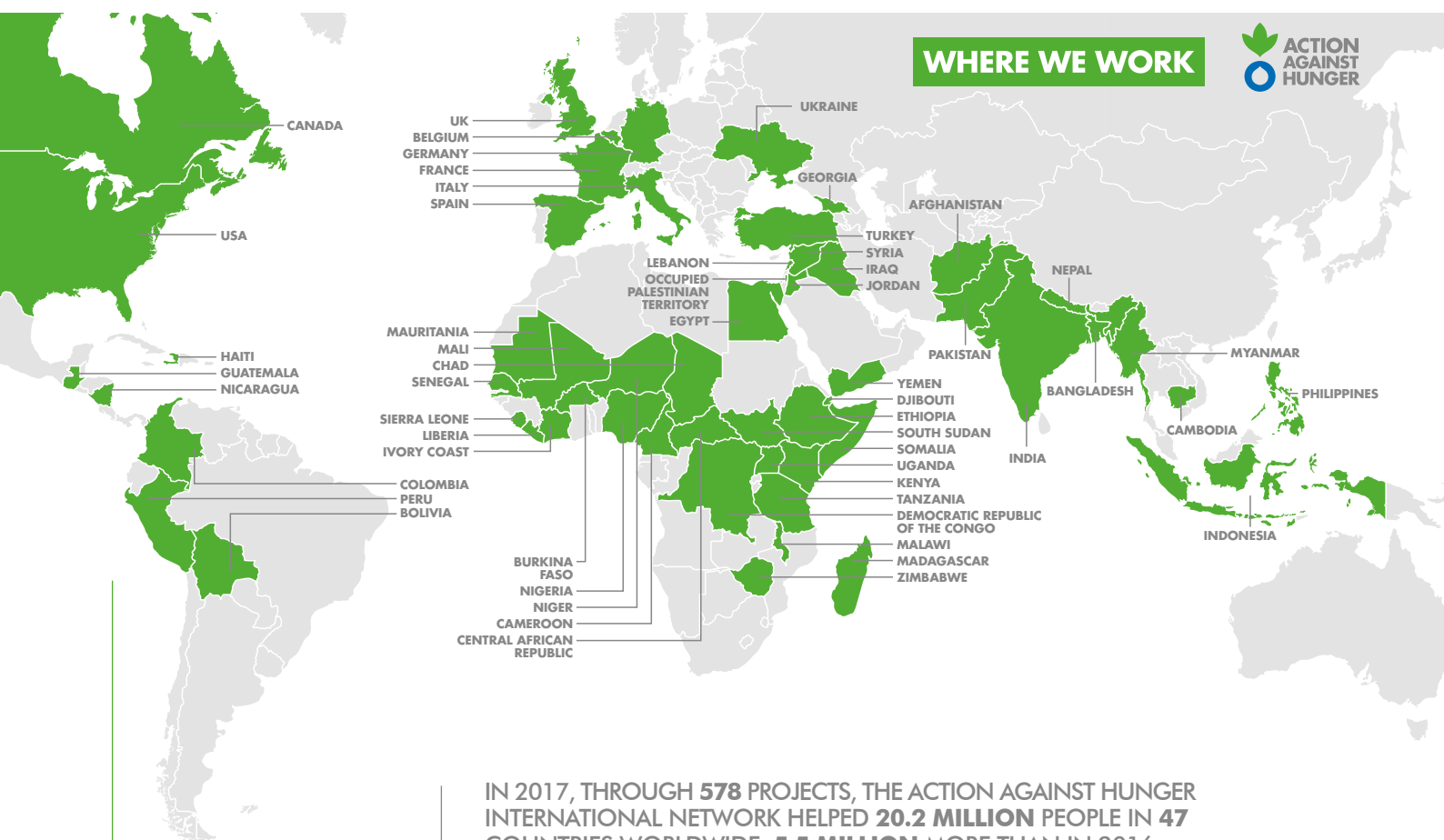


**PAUL WILSON**  
INTERNATIONAL CHAIRMAN





# OUR GLOBAL REACH AND IMPACT IN 2017



**20.2m**  
PEOPLE



**47**  
COUNTRIES



**39**  
EMERGENCIES

IN 2017, THROUGH **578** PROJECTS, THE ACTION AGAINST HUNGER INTERNATIONAL NETWORK HELPED **20.2 MILLION** PEOPLE IN **47** COUNTRIES WORLDWIDE, **5.5 MILLION** MORE THAN IN 2016.



**9.9 MILLION PEOPLE HELPED WITH  
NUTRITION AND HEALTH**



**6.2 MILLION PEOPLE REACHED WITH  
WATER, SANITATION AND HYGIENE**



**2.3 MILLION PEOPLE SUPPORTED WITH  
FOOD SECURITY AND LIVELIHOODS**



**1.5 MILLION PEOPLE HELPED WITH  
MENTAL HEALTH AND CARE PRACTICES**



# DIRECTORS' REPORT

**FOR ALMOST 40 YEARS, ACROSS NEARLY 50 COUNTRIES, ACTION AGAINST HUNGER HAS LED THE GLOBAL FIGHT AGAINST HUNGER. WE SAVE THE LIVES OF MALNOURISHED CHILDREN. WE ENSURE PEOPLE IN NEED CAN ACCESS CLEAN WATER, FOOD, TRAINING AND HEALTHCARE. WE ENABLE ENTIRE COMMUNITIES TO BE FREE FROM HUNGER.**

The directors of Action Against Hunger (UK) Limited – hereafter referred to as Action Against Hunger – present their annual report and audited accounts for the year ended 31 December 2017, and confirm they comply with the Companies Act 2006 and the Charities Statement of Recommended Practice 2015.

*Right: A mother cooks for her family in Matam, Senegal.*







# OUR STRATEGIC PRIORITIES

We know that hunger and undernutrition are preventable. In a world in which conflict, natural disasters, poverty and threats to natural resources present significant challenges, our strategic plan has a bold vision to increase our impact and influence. We set out to relieve the consequences of hunger, tackle its causes and change the way it is addressed. Together with our global partners, in 2017 we worked hard to further reduce and prevent hunger and undernutrition among the most vulnerable people in nearly 50 countries.

## OUR FIVE GOALS, SET OUT IN OUR 2016-2020 STRATEGIC PLAN, ARE:

GOAL 1	GOAL 2	GOAL 3	GOAL 4	GOAL 5
Reduce mortality in children under five years of age.	Reduce the prevalence of chronic and acute undernutrition.	Increase the coverage of programmes to treat severe acute malnutrition.	In emergencies, ensure people's unmet humanitarian needs are covered, where they are within our areas of expertise.	Provide reliable evidence and expertise to improve national and international strategies on undernutrition.

## OUR UK OBJECTIVES IN 2017

Our annual objectives set out what we need to achieve each year in the context of our five-year strategy. In setting these objectives and planning our activities, Action Against Hunger's directors give careful consideration to the Charity Commission's general guidance on public benefit. Our objectives in 2017 were:

- **TO IMPROVE AND INCREASE AVAILABILITY, ACCESS AND COVERAGE FOR TREATMENT OF SEVERE ACUTE MALNUTRITION.**
- **TO REINFORCE ACTION AGAINST HUNGER'S CAPACITIES AND EFFECTIVENESS IN ITS RESPONSE TO CRISES.**
- **TO MOBILISE THE PUBLIC IN THE UK AND INCREASE ACTION ON REDUCING HUNGER AND UNDERNUTRITION WORLDWIDE.**
- **TO REACH EXCELLENCE IN THE QUALITY OF OUR PROGRAMMES.**
- **TO BE A FIRST-CHOICE EMPLOYER.**



# STRATEGIC REPORT

## WHY NUTRITION?

Our 2017 objective was to improve and increase access to treatment of severe acute malnutrition.

Nearly 51 million children under the age of five were suffering from acute malnutrition in 2017. And 16 million were affected by severe acute malnutrition, the most-deadly form. Acute malnutrition is one of the greatest challenges to child survival in the world today.

Every day, around 15,000 children under the age of five lose their lives. Undernutrition contributes to nearly half of all these deaths. It puts the vulnerable, especially babies and young children, at greater risk of dying from common infections. Children with the most severe form of acute malnutrition are nine times more likely to die from infections such as diarrhoea, dysentery, respiratory infections and measles.



Action Against Hunger Health Education Officer and Counsellor, Shaki Rani Bose, talks to Rohingya women as they wait patiently to be seen at a clinic for pregnant and breastfeeding mothers.

# FOR A WORLD FREE FROM HUNGER

The world in 2017 was not an easy place to bring relief. More than 20 million people in Yemen were on the brink of starvation and reliant on food aid. This year, in many crises around the world, we have seen mothers traumatised and hungry, struggling to breastfeed their babies. This is especially true of Rohingya mothers who fled to refugee camps in Bangladesh.

But there are things that can be done. We provided safe shelter, privacy, nourishment and reassurance so that mums could continue to breastfeed.

Malnutrition is measurable. A band placed around a child's upper arm can quickly show which children are in danger. A middle upper arm circumference (MUAC) below 115mm – not much bigger than a £2 coin – indicates severe acute malnutrition and risk of death. But where there are people trained to measure MUAC, and treatment is available, lives can be saved. With such straightforward diagnosis and treatment, Action Against Hunger is determined to reach, treat and cure as many people as possible to bring down the global statistics.

Poor nutrition in the first years of a child's life can also lead to stunted growth, impaired cognitive ability and poor school performance. Women and girls are disproportionately affected by malnutrition yet few programmes are tailored specifically to their needs (for example increased risk of anaemia). There is a need to empower women around household resources, including nutritious food, as well as more broadly.



*A mother and her child at an Action Against Hunger programme in Madagascar.*

IN **2017**,  
ACTION AGAINST  
HUNGER'S SUPPORTERS  
AROUND THE WORLD  
ENABLED US TO HELP

**9.9 MILLION** PEOPLE  
WITH **NUTRITION  
AND HEALTH**

NURTURING MORE THAN  
**486,000**  
SEVERELY ACUTELY  
MALNOURISHED  
CHILDREN BACK TO  
HEALTH.





# MORE MALNOURISHED CHILDREN REACHED THAN EVER BEFORE

We are experts on fighting hunger and undernutrition. Our interventions vary across our country programmes, based on the most pressing needs and realities on the ground.

We aim to transform the way malnutrition is treated and prevented around the world, and have set ourselves the goal of doubling the number of children under five years old treated by 2020 in especially vulnerable regions.

Our focus towards achieving this in 2017, was on gathering large-scale accurate data and on innovation. These areas are of key importance in tracking, predicting and targeting interventions that work to prevent malnutrition.

The Sustainable Development Goals highlight the need for collaboration between sectors to connect the links between development priorities. This has been vital in how we consider hunger and nutrition, and in ensuring that the most vulnerable groups are included in our programmes.

*Below: Muk fled fighting in Rakhine State, Myanmar, with his mother, siblings and grandparents. Here, he collects biryani at an Action Against Hunger food distribution in Balukhali refugee camp, Bangladesh.*

In 2017, the Action Against Hunger network improved and increased availability and access to treatment, including swift provision in many emergencies and food crises. Of the hundreds of thousands more children our work saved from severe malnutrition, 89% were under the age of five. We were successful in nearly doubling the numbers of people we reached through nutrition and health. This was thanks to simple and effective products, including therapeutic foods; community based activity involving local community health workers and mothers themselves; and, most importantly, the rallying of our fantastic, committed supporters across the UK and around the world.





## RESEARCH: IMPROVING PREVENTION AND TREATMENT OF MALNUTRITION

We see the swiftest way to ending hunger and undernutrition lying in our research, including our ability to analyse and put into wider practice the very best aspects of our malnutrition programmes.

We use research to drive and test innovation, aiming for constant improvements in our programmes. We want to ensure the very best approaches possible to save many more lives among the most vulnerable and marginalised people around the world.

In the UK, we're also at the forefront of monitoring, evaluation and learning (MEAL) practices. Driving improvements in nutrition programming, this work supports not only our own network but also the Start Network, UNHCR, and many others organisations across the sector.

## OUR RESEARCH ACTIVITIES

In 2017, the Action Against Hunger International network ran 52 research projects (compared to 31 in 2016) focused on 26 countries in Africa, Asia and Central America. In line with our strengths, 21 of these were dedicated to nutrition and health. We collaborated with 48 partners.

In the UK, we:

- shaped the global research agenda by pushing for coordinated evidence gathering across the sector
- led innovative research to gather evidence to influence programmes at scale
- conducted surveys with nutrition practitioners, which have set the agenda for important new research. There are five new research projects, with more coming on stream in 2018
- launched a new website ([The State of Acute Malnutrition](#)) as a platform to share data and resources related to severe and moderate acute malnutrition
- supported regional and country partners to use the latest evidence for planning and implementing programmes
- started to identify new donors and mechanisms to fund research.

We have undertaken these research activities as part of the No Wasted Lives\* global coalition whose aim it is to double the proportion of children treated for acute malnutrition by 2020.

\*(Action Against Hunger, Children's Investment Fund Foundation, UNICEF, the UK Government and the European Union are founding members)



## COMMUNITY LEVEL CARE

Our work has shown that mothers are steadily becoming aware of malnutrition, how it happens, how it is measured and how it can be prevented. Community-based models of care can be extremely effective for detecting and treating acutely malnourished children, with cure rates of around 80% when properly combined with access to health facilities, and when implemented on a large scale.

In 2017, our network expanded our community programmes for a fourth year running, reaching 80,000 more children than in 2016 (a rise of more than a quarter). We also trained more community health workers, volunteers and families of young children to detect acute malnutrition using middle upper arm circumference (MUAC) bands. In total, more than 376,000 children were admitted to community programmes for management of acute malnutrition supported by Action Against Hunger.

## COVERAGE: SCALING UP TREATMENT TO CURE MORE CHILDREN

Despite the increase in the number of malnourished children receiving urgent, life-saving treatment each year, in 2015 only 20% of children suffering from severe acute malnutrition, globally, received treatment. Health care is often too far away, there's a lack of diagnosis, or people are unable to access treatment. We're working to overcome these barriers and increase the coverage of children receiving treatment.

In 2017, Action Against Hunger UK continued to provide coverage-monitoring services to the humanitarian sector and provide local and remote support to establish the number of children treated for acute malnutrition within a country. We:

- led coverage surveys in Freetown for Action Against Hunger Sierra Leone, as well as in Adjumani South Sudanese refugee settlements for Action Against Hunger Uganda and in Warrap State for Action Against Hunger South Sudan
- supported UNICEF Ethiopia to develop national coverage guidelines and assessment tools, and trained a pool of coverage experts from the Ministry of Health and Ministry of Agriculture
- conducted training on coverage surveys in Afghanistan for Action Against Hunger
- led a survey across two districts in southern Madagascar and trained a pool of staff from the Ministry of Health for UNICEF
- provided remote, short-term support to the International Rescue Committee, World Vision and other organisations for their own surveys.



© Guillaume Binet for Action Against Hunger

A child is monitored in an Action Against Hunger facility in Madagascar

## CHANGING ATTITUDES IN THE COMMUNITY

Bhagwati's family had little income and little information about feeding their child, so they lived on a diet almost entirely of chapatti. "I noticed my elder son becoming weak ... but I was unaware that this weakness can be fatal. A woman from Action Against Hunger measured his arm and showed that the measurement is coming in the red area, which needs immediate care at the hospital. He was taken good care of there. Daily he was fed five to six times. We were counselled about the importance of cleanliness and nourishing food. My neighbour and I had an opportunity to learn. My son had to stay there for 15 days. Me and my neighbour had become confident of measuring the mid-upper arm circumference (MUAC). When my son was admitted his MUAC was 113mm and when we were discharged it reached 115mm. I don't want any child of my village to be malnourished. Thus we not only measure our child but also measure other children. Our attitude and awareness has changed."



*A child is given therapeutic food in Matam, Senegal*





# AGAINST LIVES BEING CUT SHORT

We do everything we can to save lives in disasters and food crises – working before, during and after emergencies unfold. In 2017, the Action Against Hunger International network responded to 39 humanitarian and severe malnutrition crises in 26 countries, with food, water, sanitation and psychosocial care.

Operations were scaled up in response to warnings of famine in Nigeria, Somalia and South Sudan and the vast displacements of populations in Afghanistan, the Philippines and Myanmar. By January 2018, Action Against Hunger had supported more than 615,000 Rohingya refugees in Bangladesh.

## THE START NETWORK: SWIFT ACTION IN DISASTERS

To save lives in an emergency, it's critical to be able to raise funds and respond rapidly.

This is made possible by the Start Fund, the first multi-donor, pooled fund sponsored by the UK Government and other European governments, and managed exclusively by non-governmental organisations. As a member of the Start Network, of 42 leading humanitarian organisations from five continents, we're changing the way the humanitarian sector provides assistance to those in need.

In 2017, Action Against Hunger UK raised crucial funds from the Start Fund to respond swiftly to ten humanitarian crises in eight countries.

## A FIRST FOR LOCAL RAPID-RESPONSE FUNDING

Action Against Hunger UK worked with our colleagues in Bangladesh to secure £5.8 million to host and establish a Start Network Bangladesh local fund and Secretariat between 2017 and 2020. The need for local organisations to be better able to support underfunded and under-reported disasters was identified as an urgent priority at the World Humanitarian Summit 2016. Our membership of the Start Network's assembly and committees enabled us to support Action Against Hunger Bangladesh's Country Director to participate in strategic discussions in setting up the Secretariat, and provided support to secure the funding. We continue to give liaison, grant management, monitoring and negotiating support.

We have used learnings from our work on the Start Fund Secretariat in Bangladesh to inform our support and programmes in other countries, including the development of other national Start Fund initiatives.

## A GREATER EYE ON PREPAREDNESS

It's essential to look at how to act earlier and address the gaps holding back emergency preparedness in disaster-prone communities. A 2011 independent review highlighted the need for greater investment in this area, leading to the launch by the UK Government of a three-year international Disasters and Emergencies Preparedness Programme (DEPP), led by the CDAC network and the Start Network, which ended in 2017.

Over the last three years, we played a key role, managing the £3.3 million international learning element of the programme for the 40+ organisations involved in the project. Through learning advisors, we were able to support participating organisations by generating and sharing knowledge and experience in disaster preparedness. This led to greater collaboration within the sector and acted as a catalyst for innovation initiatives that were established in Bangladesh, the Philippines, Kenya, Ethiopia, the DRC and Pakistan.

*A child plays in al-Hali, Yemen*





## SAVING LIVES THANKS TO UK AID

### RESPONDING TO THE HUMANITARIAN CRISIS IN NIGERIA

Ongoing conflict and displacement in north-eastern Nigeria has led to a food and nutrition crisis of massive proportions. The Department for International Development (DFID) awarded us more than £4.8 million in additional funding (over 20 months) to scale up our response. We now have three DFID-funded, long-term nutrition projects in the country, and teams work closely to multiply the benefits of programmes. In partnership with UNICEF and the World Food Programme, Action Against Hunger reached nearly 6.4 million people in Nigeria in 2017.

### HELPING CONFLICT-AFFECTED COMMUNITIES IN YEMEN

Operations in Yemen were hampered by escalating conflict, leaving millions of people acutely malnourished and vulnerable to diseases such as cholera. In 2017, we joined in consortium with CARE International to provide life-saving nutrition, healthcare, water treatment units and hygiene kits to vulnerable, conflict affected groups. The total consortium funding (from DFID) for this programme in the period 2017 to 2020 is £24.4 million, of which Action Against Hunger's share is £6.0 million which will provide support for 227,500 people. Our humanitarian work in Yemen is also supported thanks to £1.5 million funding from the DEC/Christian Aid.

### MORE SUCCESS AGAINST DROUGHT AND DISASTER, SOMALIA

In Somalia, after failed rains wiped out crops and livestock, there was conflict, disease and displacement. We secured £6.65 million in DFID funding to launch health, hygiene and food security programmes, and established nine outpatient treatment centres in Nugaal Region. The use of mobile teams allowed us to broaden our reach and we provided nutrition training to health workers and mothers' groups. This approach led to a cure rate greater than 80% and a mortality rate of less than 3%.

### ACTING SWIFTLY FOR ROHINGYA REFUGEES

The vast influx of Rohingya refugees from Myanmar, now living in camps and makeshift settlements in Bangladesh, demanded a wide-ranging humanitarian response. Lack of food, water, concerns for the spread of disease and for mental health were paramount. In total, we secured £4.27 million in DFID funding to support around 150,000 refugees.

Our participation in the UK Rohingya Inter-Agency Group, which meets regularly with DFID and the UK Foreign and Commonwealth Office, enabled us to inform and influence the UK Government's approach to the crisis.







# FOR A POWERFUL MOVEMENT IN THE UK

**410 RESTAURANTS  
SUPPORTED OUR 'LOVE  
FOOD GIVE FOOD'  
CAMPAIGN**

**MORE THAN  
150 UNIVERSITY  
STUDENTS  
RAISED MONEY ON  
SPONSORED TREKS**

**OUR SUPPORTER  
CHEFS AND  
STUDENTS  
RAISED NEARLY  
£530,000**

**TREKKING IN PERU,  
NEPAL, ETHIOPIA AND  
TANZANIA**

**20 CORPORATE  
PARTNERS  
DONATED MORE THAN  
£600,000**

**TO SUPPORT  
LIFESAVING WORK  
AROUND THE WORLD**

## FOR ACTION AGAINST HUNGER

# MOBILISING SUPPORT

### OUR INCOMPARABLE ALLIES

We have worked with the hospitality industry for almost 20 years and are proud to share our passion for food, and together help build a world free from child hunger. We have new and longstanding supporters and 2017 saw a large increase in support around the UK, especially in Leeds, Manchester, Liverpool and Bristol – a sign of things to come in 2018.

We're continuing to build followers in the UK to fight for a world free from malnutrition and hunger. We have a fantastic network of supporters, and this year our chef, student, restaurant, food critic and hospitality supporters got behind our fundraising like never before. Together, they entertained and enthused the public to get behind our cause. In total, our supporters, corporate partners and private donors contributed £4 million to our overall income.

### GETTING BEHIND HEALTHY MUMS, HEALTHY KIDS

Our #HealthyMumsHealthyKids appeal, raising money to improve the long-term nutritional status of teenage girls, mothers and their children in Senegal, ran from 2 September to 2 December 2017 and was our most successful appeal ever. It raised £1.1 million. As a UK Aid Match appeal, all eligible donations were doubled by the UK Government.

The appeal created a fantastic opportunity to bring together some of Action Against Hunger's key activities, for the first time under a single campaign. Among many great events, it incorporated our annual Love Food Give Food restaurant initiative and our high-profile Fine Wine Auction. The appeal proved a superb focus for mobilising our existing supporters, ambassadors and community networks.

Our media highlights included coverage in *delicious.magazine* including more than a million opportunities to view as part of a social media competition, and a blog by our Executive Director, Jean-Michel Grand, published by *The Huffington Post*. In total, there were well over 27 million opportunities to view the appeal through social media over the three-month period.



### FUNDRAISING WITH UK AID MATCH

Our superb chefs, street food traders, restaurants, corporates, supporters and volunteers brought all their energy to fundraising in 2017 through a range of brilliant events – with all the money raised doubled by the UK Government as part of the #HealthyMumsHealthyKids appeal. Our superb Fine Wine Auction and Dinner, hosted by Hugh Bonneville, raised an incredible £359,254 and our Auction Against Hunger brought together 558 people, with hosts Henry Holland and Daisy Lowe, and raised £55,031. Our flagship fundraising event, Love Food Give Food was this year backed by 410 restaurants and raised more than £585,000 – breaking the half-million pounds mark for the first time. Restaurants hosted special events, some added a discretionary £1 to the table bill, and others offered a special dish with an inbuilt donation. We're hugely grateful to everyone who took part.



## FOR INSPIRING PARTNERSHIPS

We are enormously grateful for the generosity of our partners. In 2017, we received an award of £300,000 through the People's Postcode Lottery for a programme in 2018. With this, we aim to reach 15,000 children in Mali with potentially life-saving treatment, through the involvement of community health workers. This improvement in access to care relieves parents of a weekly walk of up to 40km to the nearest clinic. Through a generous grant of £170,779 from the James Percy Foundation, we're one step closer to tackling the widespread malnutrition existing in rural Rajasthan, India. And an additional £75,000 from the innocent foundation and the ALBORADA Trust is supporting Action Against Hunger Bangladesh's programmes.

We were delighted to be chosen as the sole beneficiary of the North London Big Iftar annual fundraising dinner.

The event was a huge success, raising more than £70,000, which has enabled Action Against Hunger to provide more than 4 million litres of clean, safe water, benefiting around 13,000 outpatients at treatment centres in Yemen.

And we were the benefiting charity of Starbucks' innovative food waste initiative. Customers received a 50% discount on food during the last hour of trading in 350 stores and this was generously donated to Action Against Hunger.

A number of our other corporate partners celebrated reaching key fundraising milestones with us. In 2017, Uearthed® hit £500,000 in total donations, with their 1p on-pack donations; Carluccio's raised an additional £35,000 (on top of their annual donations of approximately £190,000); and Ed's Easy Diner reached the £200,000 mark with 20p donations from their jukeboxes – that means one million song plays to support Action Against Hunger!

**"DURING RAMADHAN, WE ARE TRYING TO ALLEVIATE SUFFERING OF OUR FELLOW HUMAN BEINGS. ALLEVIATING THIRST AND HUNGER WAS PARAMOUNT FOR US AND OUR DONORS."**

North London Big Iftar Committee member  
Zareen Aslam.

## TAKING CHALLENGING STEPS

**"FUNDRAISING FOR ACTION AGAINST HUNGER WAS DEFINITELY THE HIGHLIGHT OF MY FIRST YEAR AT UNIVERSITY. NOT ONLY IS IT AN AMAZING CHARITY THAT DOES EXCELLENT WORK BUT THEY ARE SUPER SUPPORTIVE ALONG THE WAY."**  
Hannah Grennan, Warwick University.

Once again, people from all walks of life took on challenges of a lifetime to support Action Against Hunger UK. In summer 2017, more than 150 university students from campuses across England walked high-altitude sponsored treks in Peru and Tanzania to raise funds and awareness of our work. Combined, their treks of Machu Picchu and Kilimanjaro raised a staggering £413,132. And the restaurant industry, too, again showed its willingness to put its feet where its mouth is when a group of London's finest chefs, restaurateurs and hospitality industry experts left all home comforts behind and successfully completed their own six-day trek. Their adventure, through the Nepalese Himalayas, raised an incredible £116,000.

**"WE'RE EXTREMELY LUCKY AND FORTUNATE TO MAKE A BUSINESS OUT OF FOOD, DRINK AND HOSPITALITY, BUT AROUND THE WORLD SO MANY PEOPLE, AND ESPECIALLY CHILDREN, DON'T HAVE ACCESS TO CLEAN WATER AND FOOD AND NUTRITION ... WE FEEL IT'S INCREDIBLY IMPORTANT WITHIN OUR INDUSTRY TO SUPPORT ACTION AGAINST HUNGER."** Rosie Mira, Hawksmoor, on her Nepalese trek.





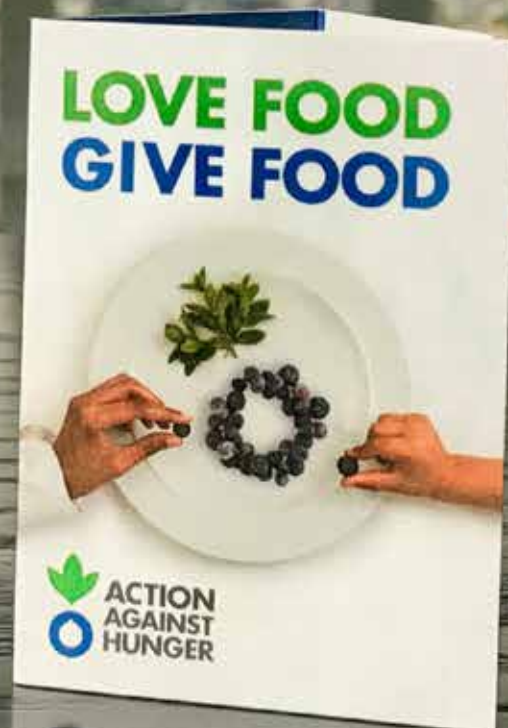


## FUNDRAISING IN THE CITIES

Following the opening of our first regional office in Manchester, in 2016, our support from chefs and restaurants in the north of England has grown rapidly. Love Food Give Food grew from 34 to 80 regional participating restaurants in 2017, and the closer support we were able to offer helped to increase the amount raised in 79% of returning restaurants.

In 2017, we had superb support from restaurants, street food venues and caterers in Leeds and Liverpool. The public were able to relish a burger at Bundobust; a Christmas meal and sing along at HOME Restaurant, Leeds, which raised £1,541; and an incredible six-course meal, created through the combined efforts of Liverpool street food venue Baltic Market, restaurant Maray and Northern Fields caterers, which raised more than £4,000.

In Manchester, work begun last year came to fruition, with industry experts, corporates and high-value donors raising funds at our Too Many Critics event, our Masterpiece Dinner (held at the stunning Whitworth Gallery and raising more than £25,000), and the first Moveable Feast held in the city, which sold out in 48 hours. The event now takes place in Manchester, Leeds, Liverpool and London. In addition to all this, restaurant chain Veeno signed up to a year-round fundraiser donating 25p on every customer's bill at 19 sites.





# A HIGHER PERFORMING ORGANISATION AND A FIRST-CHOICE EMPLOYER

## OUR PEOPLE

Action Against Hunger would be nothing without its people. We strive to recruit, develop and retain talent – people who share our values and who can contribute effectively to our work within the UK and beyond.

The average number of staff working overseas and employed during the year by Action Against Hunger under UK contracts, was 76. These included staff who worked overseas on projects run by both Action Against Hunger and other members of the Action Against Hunger International network in 24 countries.

The average number of staff employed by Action Against Hunger and working in the UK office in 2017 was 69.

Although Action Against Hunger employs less than 250 people, we decided to calculate our gender pay gap (GPG), which showed no difference in the median pay gap between female and male full-time employees.



Action Against Hunger visits a farmer in Khan Yunis, Gaza, who benefited from a project supplying agricultural inputs and technical support.



## LEARNING AND DEVELOPMENT

We believe that investing in the development of our staff is key to our effectiveness as a high-performing organisation. In 2017:

- Sixty-five individual employees undertook some form of learning and development activity.
- The average learning and development spend per employee was £600 (sector: £359\*).
- The average number of off-the-job training days per employee was 4.6 (sector: 3\*).

In 2017, we provided placements to 33 volunteers, each seeking to gain exposure and valuable experience through working within our HR, Fundraising and Operations departments. Our sincere thanks go to our volunteers for their support for our work.

In 2017, we introduced a new corporate induction programme to ensure a consistent, high-quality approach to the onboarding of our UK staff. Feedback has been good, and our processes have enabled us systematically to ensure that new staff are confident in their role and how it contributes to the wider organisation, and to understand their rights, roles and responsibilities, particularly in relation to high ethical standards.

As an organisation, we always seek to identify ways in which we can improve and we rely on our staff to tell us how we are doing. This includes an exit interview with everyone who leaves, and an annual staff survey. We use the findings to inform our annual action plan. This is what our staff said last year:

- 98% are proud to tell people that they work for Action Against Hunger
- 87.5% rated their relationship with their colleagues as good or very good
- 79% rated their relationship with their line manager as good or very good.

\*People Count Survey

## OUR COMMITMENTS

Action Against Hunger trustees, employees and volunteers are committed to respect the Charity Code of Conduct, which articulates the values the organisation wishes to foster in leaders and employees and, in doing so, defines desired behaviour.

All members of Action Against Hunger commit:

- To adhere to the six founding principles of independence, neutrality, non-discrimination, free and direct access to victims, professionalism, and transparency.
- To implement all charity policies including the anti-bribery, corruption, fraud and abuse of power policy; the child-protection policy; the protection against sexual exploitation and abuses policy; the anti-money-laundering and anti-terrorism policy.
- To respect the rules of conduct related to human rights; social and labour rights, professional conduct and coexistence.
- To demonstrate respect and sensitivity to the environment and to gender issues.

The organisation has a zero-tolerance policy and will impose sanctions on personnel in response to instances of non-adherence to the Code of Conduct.



# HOW WE RAISE OUR MONEY

We are registered with the new Fundraising Regulator, follow its Code of Fundraising Practice and believe in its aim to set the highest fundraising standards and enhance public confidence in the charitable sector. As a registered charity we are regulated by the Charity Commission.

In 2017, we are proud to say 91p in every pound we raised was spent on our charitable activities. The remaining 9p was primarily used for support activities and fundraising. These activities enable us to increase the number of children's lives we save now and in the future, and to find new ways to drive down the cost of treatments so that the money we do raise goes further.

We know that when people give us money they need to know we are using their gifts effectively and resourcefully. We keep our office costs as low as we can and, thanks to the incredible support we have from the UK food industry, we're also able to provide exceptional value on a large proportion of our fundraising because of the time, food and other services that they generously donate for free.

We have a team of fundraisers dedicated to making sure our fundraising is legal, open, honest and respectful. When we use external suppliers to support us with their expertise or increase our capacity, they are contracted and monitored to ensure that they are working to our standards.

Action Against Hunger collects data from supporters to process donations, personalise the supporter experience or to provide supporters with the goods or services they have requested. Except as required by law, Action Against Hunger will never share supporter details with other organisations to use for their own purposes.

On the rare occasion that we do have a complaint about our fundraising – in 2017 we recorded four complaints – we follow a clear process of recording and investigating the complaint, working toward a positive end. We do not put undue pressure on people to make donations, and we use fundraising channels we consider to be engaging and not unreasonably intrusive.

We are careful to ensure we do not accept donations from anyone we suspect to be vulnerable. As well as following the Code of Fundraising Practice, we seek guidance from the Institute of Fundraising in any such instances.

Every pound we raise makes a difference to people's lives worldwide. And with increasing numbers of people donating and levels of support, we are able to have greater impact in the world. As such, we place the highest importance on our approach to fundraising, and we believe this approach is why some of our loudest and most committed champions are our supporters themselves.



# THANK YOU

THANK YOU TO ALL OUR WONDERFUL SUPPORTERS AND PARTNERS FOR GIVING US SUCH GENEROUS BACKING IN 2017. HERE WE ACKNOWLEDGE SOME OF THE ORGANISATIONS AND PEOPLE WHOSE CRUCIAL SUPPORT ENABLED US TO HELP PEOPLE PROVIDE FOR THEMSELVES AND SEE THEIR CHILDREN GROW UP STRONG.

## **OUR CHEF AMBASSADORS, CHEF SUPPORTERS, RESTAURANT SUPPORTERS**

Fine Wine Auction chefs Michel Roux Jr., Ken Hom, Paul Ainsworth, Juri Ravagli and Ollie Dabbous; Angie Mar and Richard H Turner at the Hawksmoor Dinner; Auction Against Hunger chefs and traders Anna Hansen, Pascal Aussignac, Neil Rankin, Damian Clisby, Shaun Searley, Shaun Henderson, Asimakis Chaniotis, Tom Hunt, Gill Meller, Asma Khan, Butchies, Khanom Krok, Horn OK Please, Brindisa, Une Normande á Londres; our Taste of London chefs Nieves Barragán Mohacho, Rick Stein, Yotam Ottolenghi, Breddos Tacos, Adam Handling, Dan Doherty, Peter Gordon, Anna Hansen, Alyn Williams, Cyrus Todiwala; Bill Knott and the critics from our Too Many Critics events Ruth Allan, Mark 'Gordo' Garner, Emily Heward, Emma Sturges, Neil Sowerby, Jay Rayner, Tracey Macleod, William Sitwell, Adam Hyman and Kate Spicer; the Masterpiece Dinner chefs Lisa Goodwin-Allen, Paul Heathcote, Phil Howard, and Michael Wignall; Romy Gill, Alissa Timoshkina and the Severn Sisters chefs; Nepal trekkers Dan Doherty, Nick Gibson, Shaun Searley, James Knappett, Nieves Barragán Mohacho, Ross Shonhan, Damian Clisby, Tom Hunt, Tim Spedding, Richard Bigg, Justin Landsberger, Mikey Davies, Charley Springall, Sarah Fox and Rosie Mira; Sabrina Ghayour and the Fire & Feast chefs; Ravinder Bhogal and the Jikoni team; Caroline Peel; and all the wonderful restaurants that participated in our 2017 Love Food Give Food campaign.

## **OUR CORPORATE, INSTITUTIONAL, SCHOOL AND FOUNDATION PARTNERS**

A Good Dinner; Azation; Banana Tree; BaxerStorey; Bloomberg; BOL Foods; Bone Daddies; Burger & Lobster; Caffé Musetti; Camino; Carluccio's; Casual Dining Show; CAU; CGA; CGL Rail; Champagne Taittinger; Cherry Checkout; Cocofina; Cool Chile Co; Deliveroo UK; Ed's Easy Diner; Feast Magazine; Foodies Festival; Foodspeed; Fourth; Fruitapeel; Edwina Lilley Charitable Trust; Guild of Fine Food; Hakkasan Group; Hammerson; Hawksmoor; Hogan Lovells; KIND Snacks; The Food Awards Company; Little by Little; Mash; MEATliquor; Mowers; Molkerei Gropper; NRB; Orrick; Palringo; PayPal Giving Fund; Pho; Restaurant Property Group; RH Amar; Shake Shack; Snaffling Pig; Square Pie; Starbucks; Survey Monkey Europe; The Bread Factory; The Collective; The Dining Club Group; the innocent foundation; The Luxury Restaurant Guide; Urban Merchants; unearthed®; Vanilla Bean; Vidleos; Wenlock Spring; Boulton Wade Tennant; Reed Smith; Department for International Development; Children's Investment Fund Foundation.

## **EVERYONE WHO HELPED US HOST OUR EVENTS**

The Fine Wine Auction committee; Fine Wine Auction host Hugh Bonneville and video star Tom Hollander; the team at 1 Lombard Street for hosting the Fine Wine Auction; auctioneer extraordinaire Tom Best; Thom Hetherington of Northern Restaurant and Bar and Buy Art Fair; Lucy Charles, Rachel Pickles, and the whole team at Borough Market; Auction Against Hunger hosts Daisy Lowe and Henry Holland; PR goddess Libby Andrews; TMC Manchester host Joe Warwick and venue Iberica Spinningfields; TMC London host Nigel Barden and venue Hakkasan Hanway Place; our first Moveable Feast hosts Adam Reid at The French, Mary-Ellen McTague at Manchester Art Gallery, King Street Townhouse, Grafene, Hawksmoor Manchester; the Masterpiece committee, JW Lees, and the team at the Whitworth; Cecile Rebbot, Annie Helps, Hannah Furnival, Tim Wyatt, Kelly Stewart at Taste of London; five star head-chef Charlie Nicoll and front of house manager Rosie Johnson; the teams at Change Management and Flat Iron Square; Vivek Singh and the Cinnamon Kitchen and Anise team.

# THE YEAR AHEAD

## PRIORITIES FOR 2018

**OUR PRIORITIES FOR 2018 ARE PURPOSELY ALIGNED WITH OUR INTERNATIONAL 2016-2020 STRATEGIC PLAN. THEY ARE:**

- To raise at least £15 million to support humanitarian programmes.
- To complete a self-assessment against the Core Humanitarian Standard.
- To submit an application to become a DEC member.
- To evidence a range of cost-effective, high-quality programmatic solutions for severe-acute-malnutrition-service delivery, through research projects.
- To collect and use nutrition-coverage information in a strategic and coherent way in 10 countries.
- To conduct a mid-term review of the Action Against Hunger 2020 international strategy.
- To reach 100,000 supporters and raise £4 million from private sources.
- To be fully compliant with General Data Protection Regulation (GDPR).
- To provide a safe environment for the populations we assist and for our staff and by having effective Protection measures Against Sexual Exploitation and Abuse.





# FINANCIAL PERFORMANCE

## **ACTION AGAINST HUNGER'S OVERALL INCOME INCREASED FROM £26.4 MILLION IN 2016 TO £31.4 MILLION IN 2017.**

The income for both years includes the full amount of multiyear grants, accounted for in accordance with the Charities SORP and Accounting Standards, which require us to recognise the full amount of income on most such grants when agreements are signed. The majority of the increase in income in the year came from additional grants received from institutional donors for our humanitarian work, although there was also a further increase in income received from supporter donations and from fundraising events and other activities.

The Accounts show that in 2017, 91 per cent of the total annual expenditure was allocated to charitable projects and services, with the remaining spend mostly used to support fundraising and, to a lesser extent, indirect support costs.

We ended the year with a net unrestricted funds surplus of £0.28 million which has been added to accumulated general reserves. The Board of Directors has reviewed the reserves policy of the Charity and consider it appropriate to seek to maintain unrestricted free reserves equivalent to six months of general expenditure, to cover eventual risks including property liabilities and staff redundancies, as well as the closure of the Charity, to provide a cushion against seasonal variations in income and expenditure, to costs and to fund strategic plans outside of its normal operations. Unrestricted reserves as of 31 December 2017 were £1.7 million (which represents more than four months of general expenditure). Action Against Hunger continues to work towards establishing the target level of reserves.

The Charity's memorandum of association provides the Trustees with the authority to invest in such assets as they see fit, in order to benefit the Charity and its continued financial wellbeing. The Charity is committed to using any surplus cash funds in the most effective way possible. However, the Charity is occasionally required to react quickly to particular emergencies and has a policy of investing any surplus funds in relatively short-term deposits, ranging from one month to immediate access.

Action Against Hunger's Board reviews the investment policy annually. The objective of the current policy is to maintain high liquidity while ensuring maximum security. To achieve this, the Charity invests with institutions with a high security rating in instant access, fixed-term or call cash deposits.

# RISK STATEMENT

The trustees are pleased to report that provisions are in place to mitigate the risks considered to be potentially the most harmful. The systems of internal control are designed to provide reasonable, but not absolute, assurance against material misstatement or loss. The organisation also has a formal risk management policy to assess business risks and implement risk management strategies. This involves identifying the type of risk faced, prioritising them in terms of potential impact and the likelihood of occurrence and, finally, identifying means of mitigating risk. A risk assessment exercise and a register are undertaken on an annual basis. The trustees have identified the major risks to which the Charity is exposed:

RISK	MEASURES IN PLACE TO MITIGATE THE RISKS
<b>FIELD SECURITY INCIDENTS</b>	<ul style="list-style-type: none"> <li>Detailed security plans and guidelines are updated on an annual basis in every country</li> <li>Staff receive comprehensive security training before assignment</li> <li>Resilience test during initial recruitment interview</li> <li>Absolute transparency in communicating the risks to staff/visitors before assignment/visit</li> <li>Each country is equipped with all the necessary equipment (vehicles, flak jackets, etc)</li> <li>Critical incident management procedures and training are in place and continually updated</li> <li>Insurance covers counselling after an incident</li> </ul>
<b>CORRUPTION AND BRIBERY</b>	<ul style="list-style-type: none"> <li>Zero tolerance policy for corruption and bribery</li> <li>Full implementation of Action Against Hunger Risk Management Policies (Anti-Bribery, Corruption, Abuse of Power)</li> <li>Senior Management and Trustees sign Conflict of Interest forms</li> <li>Whistleblowing and complaints mechanisms are in place and openly communicated</li> </ul>
<b>POLITICISATION, MILITARISATION AND COMMODIFICATION OF AID</b>	<ul style="list-style-type: none"> <li>Stand firm on humanitarian principles (humanity/impartiality/neutrality) and ethics</li> <li>Refuse unacceptable donors' /authorities' conditions for operating</li> <li>Advocacy for respect of humanitarian principles</li> <li>Induction of staff on humanitarian principles</li> <li>Increase financial independence with increased share of private funding</li> <li>Maintain involvement in dialogue with host governments, donors, military, warring parties</li> </ul>
<b>PUBLIC DONOR FATIGUE AND BAD PRESS REGARDING THE CHARITY SECTOR</b>	<ul style="list-style-type: none"> <li>Provide more evidence of impact of programmes</li> <li>Transparency and regular communication on the use of all funds raised</li> <li>Publication of annual review</li> <li>Demonstrate value for money</li> <li>Highlighting values and ethics driving the organisation's decisions and actions</li> </ul>
<b>DATABASE MISUSE</b>	<ul style="list-style-type: none"> <li>Ensuring that security procedures are in place and followed</li> <li>Ensuring compliance with data protection laws</li> <li>Training of staff</li> <li>Implementation of records retention policy and retention schedules in line with donor and government regulations</li> </ul>
<b>LOSS OF SKILLED STAFF</b>	<ul style="list-style-type: none"> <li>Fair Benefits and Reward Policy</li> <li>Implementation of Employee Recognition Scheme</li> <li>Career Development Planning and implementation</li> <li>Increase in training and development budget</li> <li>Create a stimulating working environment</li> </ul>
<b>COMPLAINTS ABOUT FUNDRAISING ACTIVITIES</b>	<ul style="list-style-type: none"> <li>To ensure all fundraising activities adhere to Institute of Fundraising codes of conduct</li> <li>Comprehensive and solid training of street fundraising staff on behaviour</li> <li>Recruit fundraising staff teams dedicated solely to Action Against Hunger</li> <li>Clear complaints management system to ensure all complaints are dealt with in 24 hours</li> <li>Dedicated member of staff and telephone line to deal with and manage complaints</li> </ul>





# STRUCTURE, GOVERNANCE AND MANAGEMENT

Action Against Hunger UK Limited is a registered charity (number 1047501 in England and Wales and from April 2018 SC048317 in Scotland) and is constituted as a private company limited by guarantee (registered in England number 3069468). Its objectives and powers are set out in its Memorandum and Articles of Association.

## **DIRECTORS:**

Mr Paul Wilson  
(Chairman)  
Mrs Frances Pasteur  
Mrs Pilar Junco  
Mr François Danel  
Mr Tim Wright  
Mr Nicolas Sarkis

## **SENIOR MANAGEMENT TEAM:**

Mr Jean-Michel Grand	Chief Executive
Ms Maria Eaton	Director of Human Resources
Ms Juliet Parker	Director of Operations
Mr Steve Notman	Director of Finance and Administration
Mr Matthew White	Director of Fundraising and Communication

## **AUDITORS:**

BDO LLP  
2 City Place  
Beehive Ring Road  
Gatwick RH6 0PA

## **SOLICITORS:**

Reed Smith Corporate Services Ltd  
Minerva House  
5 Montague Close  
London SE1 9BB

## **TRUSTEES**

The Directors of Action Against Hunger are the Trustees. The Memorandum and Articles of the Association of the Company set out the way in which trustees may be appointed. The Board has reviewed its composition based on the recommendations of a Board development review carried out at the end of 2016. The trustees identified some gaps in skills, launched a formal and transparent recruitment process and we are currently in the process of hiring a number of additional trustees. All new trustees will be provided with a structured induction programme. This covers, but is not limited to, trustees' roles and responsibilities; a clear understanding of the objectives of the charity, its vision and strategy; principles and values articulated in the charity's Code of Conduct and Charter; an introduction to some of its main policies, risks, and financial situation; meetings with the executive teams and a field visit of its overseas programmes.

Action Against Hunger's Board of Trustees meet on a quarterly basis. The board delegates the use of certain powers, related to the management and administration of the Charity, to Mr Jean-Michel Grand, the chief executive. The chief executive is responsible for the day-to-day management of the Charity's affairs, and for implementing the Charity's strategy, annual plans and policies agreed by the board. The chief executive also ensures full accountability and transparency of the organisation's accounts and reports to the board on a regular basis. He leads the senior management team.

The chief executive and the senior management team are responsible for making day-to-day decisions.

They define and propose the following to the board for approval:

1. Strategies (five-year plan)
2. Annual action plan
3. An annual risk register
4. Policies
5. Investment plans
6. Budgets

In order for informed decisions to be made, members of the senior management team and the chief executive respond to the board's questions at meetings.

The board takes a majority vote on decisions (simple majority), communicating them through minutes and resolutions. A quorum of three is necessary.

Any change in strategy, action plan, policy or procedure proposed by the chief executive is examined and ratified by the board.

The board approves the delegation of financial authority through the chief executive to the charity, within specific limits.

During 2017, the Charity engaged with the public consultation on changes to the Charity Governance Code and reviewed its own governance practice against the proposals. In line with good governance best practice, the board will adopt the principles of the Code. This will be undertaken proportionately to the charity's circumstances. In the case of any divergence from the Code's recommendations, an explanation will be provided in future annual reports.

### **Arrangements for setting the pay and remuneration of the charity's key management personnel**

Action Against Hunger operates an incremental pay structure for all roles, including senior management. Grades are established by assessing the job description against the organisation's job evaluation tool. Where appropriate, roles are also periodically benchmarked against the annual Croner Charity Rewards Survey and comparable roles in similar organisations. Incremental increases are service related and awarded annually to the top of the designated grade. The Trustee Remuneration Committee meets annually in December, to review financial and non financial remuneration, including pension arrangements and annual cost of living awards, which are applied to uplift the salary scales. Remuneration Committee recommendations are ratified by the full Board of Trustees.

Although Action Against Hunger is not required to assess and report on the Gender Pay Gap, we have committed to do so annually from April 2018. Details will be published on our website.

### **CONNECTED CHARITIES**

The directors consider Action Contre la Faim, a charity registered in France, to be a connected charity. Action Contre la Faim has the same objectives to that of the Company and works closely with it. Its business address is 14/16 Boulevard Douaumont – CS 80060, 75854 Paris CEDEX, France, from which accounts incorporating the results of Action Against Hunger (UK) Limited can be obtained.

Other connected charities are Action Against Hunger USA, a charity registered in the US, and Accion Contra el Hambre, a charity registered in Spain, Action Against Hunger Canada, a charity registered in Canada and Fight Hunger Foundation, a charity registered in India. Expenses are recharged between the connected charities where staff and other resources are used on projects run by the other charity. This gives rise to the balances at the year end referred to in Notes 11 and 12.

### **RELATED PARTIES/SUBSIDIARIES**

Action Against Hunger UK has a subsidiary trading company called Action Against Hunger Enterprises Limited (company no: 6569439). This Company's principal activity is to raise funds for Action Against Hunger through various trading avenues.

Action Against Hunger is one of the five members of the trading company Action Against Hunger Licensing Ltd, a company based in the UK (Company No. 06672034). One of its main roles is to license its Action Against Hunger members the right to use trademarks. The Action Against Hunger UK Executive Director is a Director of that company.

Action Against Hunger UK is also a member of Action Against Hunger Development, a foundation registered in France and an organisation that pools resources and expertise to support the development of Action Against Hunger International Network. One of Action Against Hunger's Trustees is an executive Director of that organisation.





# STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the annual report, incorporating the strategic report, and the financial statements, in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for the charity for each financial year. Charity law requires the trustees to prepare group financial statements for the charity and its subsidiary undertakings. The financial statements must be prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law) and are required to give a true and fair view of the state of affairs of the charity and the group, and of the incoming resources and application of resources of the group for the year. In preparing the financial statements the trustees are required to:

- select suitable accounting policies and then apply them consistently
- observe the methods and principles in the Charities SORP
- make judgments and estimates that are reasonable and prudent
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The directors are responsible for keeping accounting records that disclose, with reasonable accuracy at any time, the financial position of the charity and the group and enable them to ensure that the financial statements comply with the Companies Act 2006, the Charities Act 2011 and regulations made thereunder. They are also responsible for safeguarding the assets of the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Each of the directors has confirmed that, so far as they are aware, there is no relevant audit information of which the Company's auditors are unaware, and that he/she has taken all the steps that he/she ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

**MR PAUL WILSON**

**APPROVED BY THE BOARD ON 2 JULY 2018**

# INDEPENDENT AUDITORS' REPORT

*A woman hangs out her washing at a camp for internally displaced people in Marawi, Philippines*

## TO THE MEMBERS OF ACTION AGAINST HUNGER (UK) LIMITED

We have audited the financial statements of Action Against Hunger (UK) Limited ("the Parent Charitable Company") and its subsidiaries ("the Group") for the year ended 31 December 2017 which comprise the consolidated statement of financial activities, the Group and Parent Charitable Company Statements of Financial Position, the consolidated statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards.

### OPINION

In our opinion, the financial statements:

- give a true and fair view of the state of the Group's and of the Parent Charitable Company's affairs as at 31 December 2017 and of the Group's incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Group and the Parent Charitable Company in accordance with the ethical requirements

relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### CONCLUSIONS RELATING TO GOING CONCERN

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Group or the Parent Charitable Company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.



## OTHER INFORMATION

The other information comprises the information included in the Annual Report, other than the financial statements and our auditor's report thereon. The other information comprises: the Directors' report, the Strategic report and structure, governance and management. The Trustees are responsible for the other information.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## OPINION ON OTHER MATTER PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report, which includes the Directors' Report and the Strategic report prepared for the purposes of Company Law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and the Directors' Report, which are included in the Trustees' report, have been prepared in accordance with applicable legal requirements.

## MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of the knowledge and understanding of the Group and the Parent Charitable Company and its environment obtained in the course of the audit, we have not identified material misstatement in the Strategic report or the Trustee's report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the Parent Charitable Company, or returns adequate for our audit have not been received from branches not visited by us; or
- the Parent Charitable Company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

## RESPONSIBILITIES OF THE TRUSTEES

As explained more fully in the statement of directors' responsibilities, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Group's and the Parent Charitable Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Group or the Parent Charitable Company or to cease operations, or have no realistic alternative but to do so.

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

We have been appointed as auditor under the Companies Act 2006 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located at the Financial Reporting Council's ("FRC's") website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

## USE OF OUR REPORT

This report is made solely to the Charitable Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charitable Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charitable Company and the Charitable Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

BDO LLP

4 July 2018

**FIONA CONDRON (SENIOR STATUTORY AUDITOR)  
FOR AND ON BEHALF OF BDO LLP, STATUTORY  
AUDITOR, GATWICK, UNITED KINGDOM**

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127)



## CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES

### INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT

### FOR THE YEAR ENDED 31 DECEMBER 2017

	Note	2017 Unrestricted £	2017 Restricted £	2017 Total £	2016 Total £
<b>Income from:</b>					
Donations and legacies	2a	2,988,821	1,809,355	<b>4,798,176</b>	4,589,118
Charitable activities	2b	2,234,574	24,311,865	<b>26,546,439</b>	21,788,747
Investment and other income		5,630	-	<b>5,630</b>	4,283
Total income		5,229,025	26,121,220	<b>31,350,245</b>	26,382,148
<b>Expenditure on:</b>					
Raising funds	3	1,882,757	37,056	<b>1,919,813</b>	2,093,853
Charitable activities	4	3,061,588	26,345,863	<b>29,407,451</b>	24,403,572
Total expenditure		4,944,345	26,382,919	<b>31,327,264</b>	26,497,425
<b>Net incoming resources (resources expended)</b>	7	284,680	(261,699)	<b>22,981</b>	(115,277)
<b>Net movement in funds</b>		284,680	(261,699)	<b>22,981</b>	(115,277)
<b>Reconciliation of funds:</b>					
Total funds brought forward	13	1,423,076	1,440,674	<b>2,863,750</b>	2,979,027
<b>Total funds carried forward</b>	13	1,707,756	1,178,975	<b>2,886,731</b>	2,863,750

The group has no other recognised gains or losses.

The notes on pages 37 to 46 are part of the financial statements.



## STATEMENTS OF FINANCIAL POSITION FOR THE YEAR ENDED 31 DECEMBER 2017

<b>COMPANY NUMBER: 3069468</b>		<b>Group 2017</b>	<b>Group 2016</b>	<b>Charity 2017</b>	<b>Charity 2016</b>
	<b>Notes</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Fixed assets</b>					
Tangible assets	9	11,433	109,200	11,433	109,200
Investment in subsidiary	10	-	-	1	1
<b>Current assets</b>					
Debtors	11	14,851,898	12,679,245	14,848,682	12,672,033
Cash at bank and in hand		5,557,247	3,295,886	5,551,226	3,242,986
		20,409,145	15,975,131	20,399,908	26,497,425
<b>Creditors</b>					
Amounts falling due within one year	12	(17,533,847)	(13,220,581)	(17,536,266)	(13,194,790)
<b>Net current assets</b>		<b>2,875,298</b>	<b>2,754,550</b>	<b>2,863,642</b>	<b>2,720,229</b>
<b>NET ASSETS</b>		<b>2,886,731</b>	<b>2,863,750</b>	<b>2,875,076</b>	<b>2,829,430</b>
<b>FUNDS</b>					
Unrestricted funds	13	1,707,756	1,423,076	1,700,169	1,388,756
Restricted funds	13	1,178,975	1,440,674	1,174,907	1,440,674
		<b>2,886,731</b>	<b>2,863,750</b>	<b>2,875,076</b>	<b>2,829,430</b>

The surplus for the financial year dealt with in the financial statements of the parent Company was £45,646 (2016: deficit of £143,972).

Approved and authorised for issue by the Board on 2 July 2018, and signed on their behalf by: Mr Paul Wilson (Director)

The notes on pages 37 to 46 are part of the financial statements.



## CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2017

	Note	2017 £	2016 £
Net cash provided by/(used in) operating activities	1	2,261,796	(151,719)
<b>Cash flows from investing activities</b>			
Investment income received		3,010	1,950
Purchase of fixed assets		(3,445)	(11,150)
Net cash used in investing activities		(435)	(9,200)
Change in cash and cash equivalents in the year		2,261,361	(160,919)
Cash and cash equivalents at 1 January		3,295,886	3,456,805
Cash and cash equivalents at 31 December		5,557,247	3,295,886
<b>1. Reconciliation of net income/(expenditure) to net cash flow from operating activities</b>			
Net incoming/(outgoing) resources		22,981	(115,277)
Depreciation of tangible fixed assets		101,212	22,057
Increase in debtors		(2,172,653)	(10,823,887)
Increase in creditors		4,313,266	10,767,338
Investment income receivable		3,010	(1,950)
Net cash provided by/(used in) operating activities		2,261,796	(151,719)

The notes on pages 37 to 46 are part of the financial statements.



# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

## 1 ACCOUNTING POLICIES

### (a) Basis of accounting

The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities, and in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014 and the Charities Act 2011 and UK Generally Accepted Practice as it applies from 1 January 2015.

In the trustee's report, there is a review of financial performance and the charity's reserves position. There are adequate financial resources and the charity is well placed to manage business risks. The planning process, including financial projections, has taken into account the current economic conditions and the potential impact on sources of income and planned expenditure. It is a reasonable expectation that there are adequate resources to continue in operational existence for the foreseeable future. There are no known uncertainties of a material nature that cause doubt on the ability of the charity to continue. Therefore, the accounts have been prepared on the basis that the charity is a going concern.

### (b) Basis of consolidation

The consolidated accounts include the accounts of the charitable company, Action Against Hunger (UK) Limited and its trading subsidiary Action Against Hunger Enterprises Limited, which is consolidated on a line-by-line basis. No separate Statement of Financial Activities (SoFA) has been presented for the charity as permitted by Section 408 of the Companies Act 2006.

### (c) Income

Income is included in the SoFA when the charity is entitled to it, the receipt is probable and the amount can be quantified with reasonable accuracy. For restricted grants from institutional donors (eg charitable entities, governments or other non-governmental organisations), where receipt of funding is conditional only on administrative requirements such as the submission of a claim, it has been recognised. Where there are restrictions on the time period in which funding received can be spent, or where there are other conditions that specify the services to be performed under the grant agreement or contract, the income has not been recognised.

### (d) Expenditure recognition

Expenditure is included in the financial statements on an accruals basis.

### (e) Basis of allocation or apportionment of expenditure

Expenditure during the year is analysed into raising funds and charitable activities.

Notes 3 and 4 provide an analysis of these categories. All costs are directly charged against the appropriate category. The basis of apportionment of support costs is stated in Note 5.

### (f) Tangible fixed assets

Tangible fixed assets costing more than £500 are capitalised. Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life:

- Fixtures, fittings and equipment held in the UK – 25% on cost
- Vehicles, fixtures, fittings and equipment held overseas – 50% on cost
- Leasehold property improvements – over the term of the lease

### (g) Operating leases

Rentals under operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against income as incurred.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

### (h) Foreign currencies

Foreign currency transactions are recorded at the average exchange rate for the month in which the transaction arose. Year end balances held in foreign currencies are converted at the closing rate. All differences on conversion are charged to the SoFA.

### (i) Fund accounting

Restricted funds are monies provided by grant or donation for specific projects. Unrestricted funds consist of monies provided for general charitable activities.

### (j) Pension

The Charity operates a defined contribution scheme. The assets of the scheme are held separately from those of the Charity in an independently administered scheme. The pension cost charge payable by the Charity in the year amounted to £52,422 (2016: £47,719). At the end of the financial year there were no contributions (employee and employer) still to be paid over to the scheme (2016: £Nil)

### (k) Gifts in kind

Action Against Hunger accepts gifts in kind (goods and services) that are in line with the charities mandate from individuals, corporates, foundations and government agencies. Gifts in kind are defined by Action Against Hunger UK as goods and services received for the purpose of carrying out the activities of the charity and also for fundraising and awareness of the organisation. These are non-monetary items that are valued at fair market price.

### (l) Accounting estimates and key judgements

In the application of the charity's accounting policies the trustees are required to make judgements, estimates and assumptions about the carrying value of assets and liabilities that are not readily apparent from other sources. These are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The estimates and assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of revision and future periods if the revision affects the current and future periods.

## 2 INCOMING RESOURCES

### 2 (a) Donations and legacies

	2017 Unrestricted £	2017 Restricted £	2017 Total £	2016 Unrestricted £	2016 Restricted £	2016 Total £
<b>Donations and legacies</b>						
Individuals (including legacies and events)	2,427,816	180,755	2,608,571	2,370,952	98,524	2,469,476
Corporate donors	401,325	203,550	604,875	486,581	206,357	692,938
Trusts & Foundations	18,075	634,805	652,880	11,559	341,045	352,604
International partners	-	790,245	790,245	48,000	863,178	911,178
Gifts in kind	141,605	-	141,605	162,922	-	162,922
<b>Total donations and legacies</b>	<b>2,988,821</b>	<b>1,809,355</b>	<b>4,798,176</b>	<b>3,080,014</b>	<b>1,509,104</b>	<b>4,589,118</b>





## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

### 2 (b) Charitable activities

	2017 Unrestricted £	2017 Restricted £	2017 Total £	2016 Unrestricted £	2016 Restricted £	2016 Total £
<b>Grant based activities</b>						
UK Government - DFID START	-	2,832,856	2,832,856	-	1,825,120	1,825,120
UK Government - DFID other	-	15,705,476	15,705,476	-	10,744,133	10,744,133
UNOPS	-	3,375,000	3,375,000	-	-	-
Children's Investment Fund Foundation	-	23	23	-	2,670,713	2,670,713
DEC appeal fund via Christian Aid	-	646,739	646,739	-	-	-
European Union - ECHO	-	-	-	-	1,447,794	1,447,794
UNICEF	-	191,157	191,157	-	261,207	261,207
Others	-	209,226	209,226	-	301,920	301,920
	-	22,960,477	22,960,477	-	17,250,887	17,250,887
<i>Included in DFID - other above are gifts in kind valued at £991,352 (2016: nil).</i>						
<b>Monitoring and evaluation services</b>						
UK Government - DFID	-	707,330	707,330	-	1,066,409	1,066,409
UK Government - DFID START funds	-	237,760	237,760	-	248,585	248,585
DEC Information system partnership	-	13,668	13,668	-	28,659	28,659
Others	-	232,530	232,530	-	142,205	142,205
	-	1,191,288	1,191,288	-	1,485,858	1,485,858
<b>Provision of other services</b>						
Provision of employees to Action Against Hunger missions	2,055,227	-	2,055,227	2,796,229	-	2,796,229
Other services for Action Against Hunger network partners	179,347	160,100	339,447	44,556	211,217	255,773
	2,234,574	160,100	2,394,674	2,840,785	211,217	3,052,002
<b>Total charitable activities</b>	<b>2,234,574</b>	<b>24,311,865</b>	<b>26,546,439</b>	<b>2,840,785</b>	<b>18,947,962</b>	<b>21,788,747</b>

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

### 3 EXPENDITURE ON RAISING FUNDS

	Direct £	Support costs £	2017 Total £	2016 Total £
Fundraising events	1,075,433	-	1,075,433	837,505
Other fundraising activities	700,812	143,568	844,380	1,256,348
	<b>1,776,245</b>	<b>143,568</b>	<b>1,919,813</b>	<b>2,093,853</b>

All fundraising events expenditure in 2017 and 2016 relates to unrestricted expenditure.

Within other fundraising activity costs, £37,056 relates to restricted expenditure (2016: £143,176).

### 4 CHARITABLE ACTIVITIES

	Direct £	Support costs £	Total 2017 £	Total 2016 £
Overseas projects	26,433,194	351,983	26,785,177	20,475,419
Supply of aid workers	2,404,214	40,692	2,444,906	3,214,047
Advocacy/awareness raising	14,922	40,692	55,614	164,187
Monitoring and evaluation services	103,714	18,040	121,754	549,919
	<b>28,956,044</b>	<b>451,407</b>	<b>29,407,451</b>	<b>24,403,572</b>

Of total charitable activities, £3,061,588 related to unrestricted expenditure (2016: £3,560,715) and £26,345,863 related to restricted expenditure (2016: £20,842,857).

### 5 SUPPORT COSTS

	Executive Office £	Admin £	Finance and IT £	Total support £
<b>Allocated to project costs</b>				
Overseas projects	45,305	147,335	159,343	351,983
Recruitment of aid workers	22,652	8,667	9,373	40,692
Advocacy/awareness raising	22,652	8,667	9,373	40,692
Evaluations	-	8,667	9,373	18,040
	<b>90,609</b>	<b>173,336</b>	<b>187,462</b>	<b>451,407</b>
<b>Allocated to fundraising</b>	<b>9,684</b>	<b>103,356</b>	<b>30,528</b>	<b>143,568</b>
	<b>100,293</b>	<b>276,692</b>	<b>217,990</b>	<b>594,975</b>



## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

### 5 SUPPORT COSTS (CONTINUED)

**Basis for support cost allocation:** Staff costs have been allocated on a basis consistent with the time spent on each activity. Office and administration costs are allocated based on number of staff. Direct support costs are allocated directly to project costs.

### 6 STAFF COSTS

	2017 £	2016 £
<b>Staff costs for employees on UK contracts</b>		
Wages and salaries	4,783,952	5,101,399
Employer pension contributions	52,422	47,719
Social security costs	246,480	280,538
	<b>5,082,854</b>	<b>5,429,656</b>

The above amounts represents costs for the parent charity and the group (the parent charity's subsidiary does not employ any staff). The total emoluments earned and paid to the Chief Executive, Jean-Michael Grand, for the year, including pension contributions, was £75,122 (2016: £72,156). Excluding the Chief Executive, total emoluments paid to other members of the Senior Management Team totalled £241,076 (2016: £321,310) in the year.

The number of other employees whose remuneration amounted to over £60,000 in the year was as follows:

	2017	2016
£60,001 to £70,000	2	-

Remuneration includes salaries and benefits in kind but excludes employer pension scheme contributions. No contributions were made to defined benefit schemes for employees whose remuneration was greater than £60,000.

The average number of staff working overseas employed by Action Against Hunger under UK contracts during the year was 76 (2016: 96). At the year-end, staff numbers overseas were 73 (2016: 82). These amounts include staff that worked overseas on projects run by both Action Against Hunger and other members of the ACF International network. The average number of staff employed by Action Against Hunger and working in the UK office in 2017 was 69 (2016: 70). At the year-end, UK staff numbers were 78 (2016: 59).

**Trustees' expenses and remuneration and related party transactions:** Trustees are not remunerated but travel expenses were covered for one trustee for a total amount of £450 (2016: £486).



# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

## 7 NET INCOME

	2017 £	2016 £
<b>Net income is stated after charging:</b>		
Depreciation of tangible fixed assets	101,212	22,057
Operating lease payments – property	84,080	76,536
Auditor's remuneration: Charity	22,950	17,850
: Trading subsidiary	2,050	2,050

## 8 TAXATION

The charitable company meets the definition of a charity in Schedule 6 Finance Act 2010 and accordingly is entitled to exemptions set out in Part II Corporation Tax Act 2010 and section 256 Taxation of Chargeable Gains Act 1992 to the extent that its income and gains are applied for charitable purposes.

## 9 TANGIBLE FIXED ASSETS

Group and Charity	Leasehold property improvements £	Fixtures fittings & equipment £	Total £
<b>Cost</b>			
At 1 January 2017	176,929	50,581	227,510
Additions	-	3,445	3,445
At 31 December 2017	176,929	54,026	230,955
<b>Depreciation</b>			
At 1 January 2017	97,980	20,330	118,310
Charge for the year	78,949	22,263	101,212
At 31 December 2017	176,929	42,593	219,522
<b>Net book value</b>			
At 31 December 2017	-	11,433	11,433
At 31 December 2016	78,949	30,251	109,200



## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

### 10 INVESTMENT IN SUBSIDIARY UNDERTAKINGS

	2017	2016
	£	£
<b>Share capital</b>		
Authorised	100	100
Called up	1	1

A summary of the company's trading results and statement of financial position is shown below.

	2017	2016
	£	£
<b>Statement of income and retained earnings</b>		
Turnover	11,767	66,689
Cost of sales	(113)	(1,329)
Net profit before taxation	11,654	65,360
Taxation	-	(13,072)
Retained profit for the year	11,654	52,288
<b>Statement of financial position</b>		
Current assets	11,655	88,396
Current liabilities	-	(36,107)
Net current assets	11,655	52,289
Total assets less current liabilities	11,655	52,289
<b>Capital and Reserves</b>		
Called up share capital	1	1
Retained profit	11,654	52,288
Equity shareholders' funds	11,655	52,289

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

### 11 DEBTORS

	Group 2017 £	Group 2016 £	Charity 2017 £	Charity 2016 £
Institutional donors	13,901,443	11,383,900	13,901,443	11,383,900
Action Against Hunger – Spain	-	572,230	-	572,230
Accrued income	645,635	189,687	642,419	182,475
Sundry debtors	120,514	381,950	120,514	381,950
Prepayments	184,306	151,478	184,306	151,478
	<b>14,851,898</b>	<b>12,679,245</b>	<b>14,848,682</b>	<b>12,672,033</b>

Included in the amounts due from Institutional donors above are amounts due after more than one year of £4,212,241 (2016: £3,788,257).

### 12 CREDITORS

	Group 2017 £	Group 2016 £	Charity 2017 £	Charity 2016 £
<b>Amounts falling due within one year:</b>				
Action Against Hunger - France	12,552,862	7,150,667	12,552,862	7,150,667
Action Against Hunger - Spain	1,205,395	-	1,205,395	-
Action Against Hunger - USA	3,281,575	5,329,786	3,281,575	5,329,786
Action Against Hunger – Canada	3,921	382	3,921	382
Fight Hunger Foundation – India	48,770	257,585	48,770	257,585
Action Against Hunger Enterprises	-	-	2,833	10,264
Other creditors	342,898	257,542	342,484	221,487
Accruals	98,426	224,619	98,426	224,619
	<b>17,533,847</b>	<b>13,220,581</b>	<b>17,536,266</b>	<b>13,194,790</b>





## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

### 13 STATEMENT OF FUNDS

	As at 01 Jan 17	Incoming resources	Resources expended	As at 31 Dec 17
	£	£	£	£
DFID Somalia humanitarian assistance grants	-	6,652,849	(6,652,849)	-
DFID Yemen Multi-Sector Humanitarian Response via CARE	-	5,868,194	(5,868,194)	-
DFID UNOPS Rohingya refugees	-	3,000,000	(3,000,000)	-
DFID Nigeria humanitarian assistance	-	1,802,982	(1,802,982)	-
DFID START FUND (DEPP)	(15,775)	1,251,923	(1,236,148)	-
DFID Nepal WASH	-	1,188,521	(1,188,521)	-
START/DFID -various alerts	9,408	1,127,613	(1,127,613)	9,408
DFID Humanitarian response Cox's Bazar	-	895,000	(895,000)	-
IARAN – Regional Analyst network	-	790,245	(831,593)	(41,348)
Yemen disaster response (DEC via Christian Aid)	-	646,739	(646,739)	-
DFID South Sudanese refugees DRC/Uganda	-	516,605	(516,605)	-
DFID START FUND (DEPP Philippines)	-	471,591	(471,591)	-
Innocent Foundation	34,497	450,271	(468,690)	16,078
DFID UNOPS Cyclone Mora	-	375,000	(375,000)	-
DFID (MERIAM)	-	367,510	(367,510)	-
DFID (Refani)	-	339,820	(339,820)	-
DFID START FUND (Bangladesh Secretariat)	-	237,760	(100,000)	137,760
Evaluations – in total	44,490	261,482	(305,972)	-
UNICEF projects	36,027	223,004	(186,151)	72,880
Joint India Project	217,267	200,866	(262,748)	155,385
Central African Republic Livelihood Project Phase II DFID via Solidarite Int)	-	166,660	(166,660)	-
Appeal funds Bangladesh Rohingya	-	96,167	(15,310)	80,857
Appeal funds East Africa Famine	-	88,698	(20,357)	68,342
Carluccio's - Senegal project and Emergency fund	149,932	84,168	(62,691)	171,409
Appeal funds for Yemen	(591)	81,566	(1,082)	79,893
DEC Information Systems Partnership	11,484	7,458	(14,941)	4,001
Appeal funds Nigeria	12,971	1,033	-	14,004
CIFF SAM 2.0 Project	631,354	23	(402,393)	228,984
Appeal funds Haiti	30,534	13	(13,638)	16,909
DFID Sierra Leone Urban WASH	-	(1,236,946)	1,236,946	-
DFID Yemen Humanitarian Resilience	62,995	-	-	62,995
DFID European Refugee Response	29,547	-	(113)	29,434
ECHO ERC Project	86,591	-	(59,619)	26,972
Others	99,943	164,405	(219,335)	45,013
<b>Total restricted funds</b>	<b>1,440,674</b>	<b>26,121,220</b>	<b>(26,382,919)</b>	<b>1,178,975</b>
<b>Unrestricted funds</b>	<b>1,423,076</b>	<b>5,229,025</b>	<b>(4,944,345)</b>	<b>1,707,756</b>
<b>TOTAL FUNDS</b>	<b>2,863,750</b>	<b>31,350,245</b>	<b>(31,327,264)</b>	<b>2,886,731</b>

Funds may be in temporary deficit at the end of the financial year due to timing differences between receipt of funding and programme expenditure.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

### 14 ANALYSIS OF NET ASSETS BETWEEN FUNDS

Fund balances at 31 December 2017 are represented by:

	Unrestricted funds £	Restricted funds £	Total funds £
Tangible fixed assets	11,433	-	11,433
Net current assets	1,696,323	1,178,975	2,875,298
<b>Total net assets</b>	<b>1,707,756</b>	<b>1,178,975</b>	<b>2,866,731</b>

### 15 OPERATING LEASE COMMITMENTS

The company and the group have total outstanding operating lease commitments relating to the lease of its London office of £61,023 (2016: £142,338).

### 16 CONNECTED CHARITIES

The directors consider Action Contre la Faim ('Action Against Hunger'), a charity registered in France, to be a connected charity. Action Against Hunger has the same objectives to that of the Company and works closely with it. Its business address is 14/16 Boulevard Douaumont - CS 80060, 75854 Paris CEDEX, France, from which accounts incorporating the results of Action Against Hunger (UK) Limited can be obtained. Other connected charities are Action Against Hunger USA, a charity registered in the US, and Action Contra el Hambre, a charity registered in Spain, Action Against Hunger Canada, a charity registered in Canada and Fight Hunger Foundation, a charity registered in India. Expenses are recharged between the connected charities where staff and other resources are used on projects run by the other charity. This gives rise to the balances at the year end referred to in Notes 11 and 12.

### 17 RELATED PARTIES

Action Against Hunger is one of the five members of the trading company Action Against Hunger Licensing Ltd, a company based in the UK (Company No. 06672034). One of its main roles is to license its Action Against Hunger members the right to use trademarks. The Action Against Hunger UK Executive Director is a Director of that company.

During the year UK license expenses totalling £536 were charged to Action Against Hunger UK by Action Against Hunger Licensing Ltd. At the year end an amount of £12,654 was due from Action Against Hunger Licensing Ltd to Action Against Hunger UK.

Action Against Hunger UK is also a member of Action Against Hunger Development, a foundation registered in France and an organisation that pools resources and expertise to support the development of Action Against Hunger International Network. One of Action Against Hunger's Trustees is an executive Director of that organisation.



*An Action Against Hunger officer talks to a mother in Central African Republic.*



**FOR FOOD.  
FOR WATER.  
FOR HEALTH.  
FOR NUTRITION.  
FOR KNOWLEDGE.  
FOR CHILDREN.  
FOR COMMUNITIES.  
FOR EVERYONE.  
FOR GOOD.  
FOR ACTION.  
AGAINST HUNGER.**

